



Photo Credit: SANMA Civil Society Organisations, March 2024

# CIVIL SOCIETY ORGANISATIONS MAPPING PROJECT REPORT

SEPTEMBER 2024

VANGO  
Vanuatu Association  
of NGOs



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# ACKNOWLEDGEMENTS

VANGO would like to extend thanks to the European Union through the Vanuatu Government Department of Strategic Policy, Planning and Aid Coordination, for the financial support to enable this project.

We would also like to thank all the organisations that assisted with this project. From those that supported by providing staff as enumerators for the survey, to those that actively participated through so generously giving their time to participate in workshops and complete surveys.

# FOREWORD



It is my great pleasure to present to you, on behalf of the Vanuatu Association of NGOs, the 2024 Civil Society Mapping Project Report.

This report is the culmination of 128 civil society organisations across the country sharing pertinent information about their activities, capacity and challenges. It shines light on the contribution that these organisations make to Vanuatu and provides a valuable basis on which further work may be undertaken to support and strengthen our vital sector.

My sincere thanks go to all those who have contributed: The Government of Vanuatu for the funding through the Department of Strategic Policy, Planning and Aid Coordination; the Provincial Area Councils for granting us access to their communities, and to all the organisations that generously participated through attending workshops or completing surveys.

VANGO remains committed to working in partnership with our members, stakeholders and broader communities to action the recommendations contained in this report. We look forward to new opportunities that will facilitate us to drive the necessary change that will create a more cohesive, collaborative and impactful civil society sector.

Sincerely,

**Narand Beerbul**

Acting Chairperson

VANGO



# EXECUTIVE SUMMARY

**From November 2023 to April 2024, the Vanuatu Association of Non-Government Organisations (VANAGO) undertook mapping of civil society organisations (CSOs) across the country.**

The project consisted of **visits to six islands, one from each province**, along with the distribution of a survey to Non-Government Organisations (NGOs) and Community Based Organisations (CBOs) that were either its members and/or registered with the Vanuatu Financial Services Commission (VFSC). The exercise was **aimed at increasing the visibility and capacity of organisations** and supporting the greater alignment of the work of organisations with the National Sustainability Development Plan (NSDP). A total of **128 organisations** were involved in the project, consisting of **10 International NGOs (INGOs), 14 National NGOs (NNGOs) and 104 Community Based Organisations.**

## Key findings are:

- The **organisations vary significantly in size**, operating budget, geographic reach and scope of activities.
- The **majority of organisations are based in Port Vila**, with the smaller CBOs maintaining predominant presence in the provinces. The bigger INGOs and NNGOs also have operational presence in one or more of the other provinces.
- Organisations **engage in a broad range of activities**, often crossing across more than one focus area (social, economic and/or environment).
- The majority of **CBOs operate with little or no external funding**, with the majority of funding instead being directed to the larger organisations. This is in line with the greater capacity of the larger organisations and the significant gaps in capacity of the smaller CBOs.
- Whilst the **INGOs generally demonstrate a high level of capacity** in terms of ability to apply for grants, maintain correct registrations and develop and implement organisational policies, the majority of CBOs are experiencing significant challenges in these areas. The NNGOs also report significant needs around capacity building support.



Photo Credit: SANMA Civil Society Organisations, March 2024

- **Funding is the highest priority need for organisations**, followed by support with governance, training, infrastructure and other needs broadly related to government, community and the environment.

### Resulting recommendations include:

- Facilitating and supporting **easier registration** of organisations
- Commitment to **regular updating of the mapping**
- Identifying and implementing opportunities to share information and **increase visibility of organisations**
- Completion of the drafting of the proposed **NGO Act**
- Support for VANGO through the provision of **essential core funding**
- Supporting organisations to **engage in consultative processes**
- Implementation of a range of strategies to **increase capacity and governance** of civil society organisations
- Development and implementation of a **grants program** to help address some of the financial needs of organisations.





**The Call to Action to support CSO's in Vanuatu has been included to provide Government, donors and partner organisations with a succinct overview of the financial, project and other requirements that VANGO has identified in order to achieve the recommendations.**

### Key requests are:



**25M VUV** for the establishment and administration of a **small grants program** for small to medium organisations



**\$30,000AUD for research** into the array, extent and benefits of partnerships between INGOs and smaller organisations as a means of strengthening localisation



**Core funding** for VANGO to support continued operations into 2025 and beyond (budget yet to be determined)



**\$15,000AUD for website development** to meet member needs to include online mapping / directory information as well as key reports, updates etc



**\$300,000AUD** to implement a two year **training and organisational development** project within VANGO targeting small to medium sized CSO's



Progress the development of the **NGO Act** for ratification by Government (no additional budget)



**\$180,000AUD** to implement a **3 year pilot project** to enhance the advocacy role of VANGO in representing views of members to Government and stakeholders



**Revising requirements and/or fees** associated with registration with VFSC and NGO desk for small organisations (no additional budget)



A **building** to enable VANGO relocation to a fit for purpose premises, and approximately **\$100,000 AUD** for fit out.



**Increasing the role that Provincial Government Area Councils** play in supporting CBO's (no additional budget)

# BACKGROUND & PURPOSE

The Vanuatu Association of Non-Government Organisations is the national umbrella organisation for all non-government organisations (NGOs) and community-based organisations (CBOs) operating in Vanuatu.

**VANGO's goal is to build a vibrant NGO sector which accurately represents the interests of Ni-Vanuatu people and disadvantaged groups and promotes local development issues.**

Essential to the achievement of this goal is for VANGO to develop, maintain and communicate key information relating to the landscape of NGOs and CBOs operating across the country. That is, to **support the development of a shared understanding about what organisations are operating**, where they are operating, what their key activities are, and what their needs, aspirations and challenges are.

It is on this basis that this mapping project has been progressed as a key priority for VANGO. With support from the Aid Coordination Unit within the Department of Strategic Policy, Planning & Aid Coordination (DSPPAC) and utilising funding provided by the European Union, this project has consisted of undertaking mapping of NGOs and CBOs across the six provinces of Vanuatu.



## Its key objectives have been:

- To **map out NGOs and CBOs** and **enhance visibility** of their work in the provinces and nationally;
- To **enhance the capacity of NGOs and CBOs** through the lessons drawn from the mapping exercise; and
- To **support NGOs and CBOs work alignment with the National Sustainable Development Plan** (NSDP) and avoid duplication of resources and activities.

The project's main output was initially limited to the development of geographic maps to provide a visual representation of these organisations.

Following the compilation of the data however, this report was instigated to present and analyse the wealth of data obtained and offer recommendations as to how this vital sector may be supported and strengthened into the future. A preliminary directory of organisations involved has also been produced as a tangible support to facilitate greater collaboration amongst the sector.



# METHODOLOGY FOR THE MAPPING

The project commenced November 2023 and was ready for launch in August 2024.

The project was largely guided by duplicating a CSO mapping project undertaken in 2019. To this end, it utilized the same survey instrument to obtain data from NGOs and CBOs across the country. Support was obtained by member organisations through the provision of enumerator staff to travel to the provinces.

**Following orientation for the enumerators, provincial visits to six islands (one from each province) were undertaken, with two enumerators attending each province.**

The survey was also distributed via email to VANGO members and organisations registered with the Vanuatu Financial Services Commission (VFSC).

**Appendix 1** provides the survey tool.

Vanua Lava

Santo

Ambae

Malekula

Efate

Tanna



**6** ISLANDS  
VISITED

**1** FROM EACH  
PROVINCE

In addition to including identifying and essential information, it also sought to **gain a fuller insight into the operations and capacity of the organisations.**

Opportunity was provided for organisations to contribute as much or as little qualitative information as they wanted.

### **Following the compilation of the data, VANGO reviewed the list and undertook confirmation activities.**

This was progressed as the provincial workshops attracted **a broad range of people representing different interests.** In a number of cases, people came representing predominantly business or individual interests. This occurrence was more prevalent in some provinces, particularly TORBA and SANMA.

For example, TORBA initially recorded 54 organisations. Following confirmation activities of phone calls to the registered contact and discussions with provincial Government liaison officers, VANGO decided that only 31 were appropriate for incorporation into the mapping.





Whilst this was not an exact science and likely reflective of the needs of the communities, it is hoped that some of these will develop into functioning civil society organisations in the future.

**There are also organisations that are known to be operating however that did not participate in the exercise.**

Whilst effort was made to engage all relevant organisations, it relied on organisations electing to be involved and contribute through completion of the survey. On this basis, the accuracy and completeness of the information has not been independently verified.

Despite this, some of the bigger organisations that did not participate however are known to be operating have been included in the mapping.

The accompanying directory will continue to develop, with organisations able to be added over time.

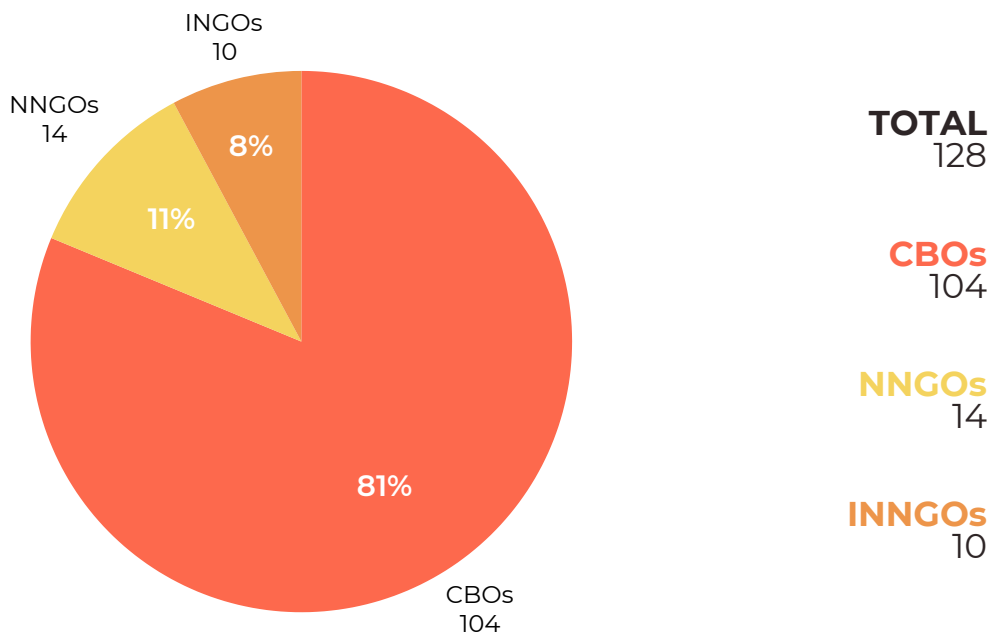


# RESULTS FROM THE MAPPING

## OVERALL RESULTS

A total of 128 organisations have been mapped. As shown in the chart below, the majority are small CBOs, followed by NNGOs and the smallest number of INGOs.

FIGURE 1: TYPES OF ORGANISATIONS



In terms of the geographic distribution of organisations, **the larger organisations were generally based in Port Vila**, with many of the INGOs and NNGOs also having operational presences in at least one other province. The provincial mapping identified notable differences in the organisation of small CBOs across the country.

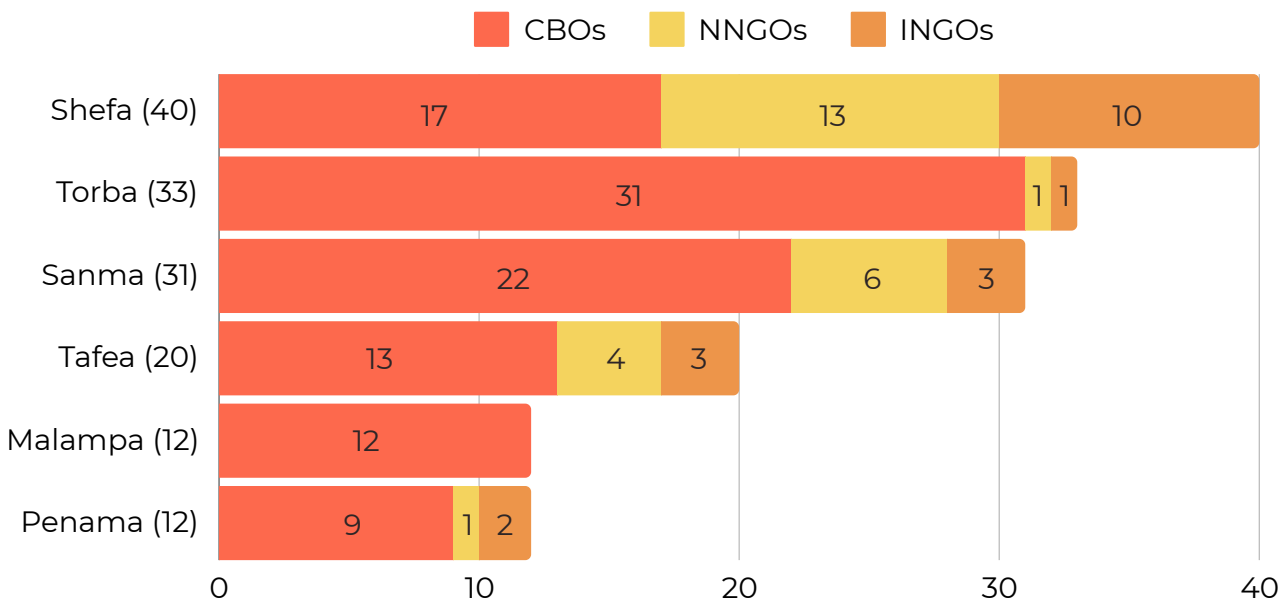
*Figure 2* represents the total count of participating organisations presence in each of the provinces, including the outreach offices of the INGOs and NNGOs.





Photo Credit: West Vanualava Area Administrator, February 2024

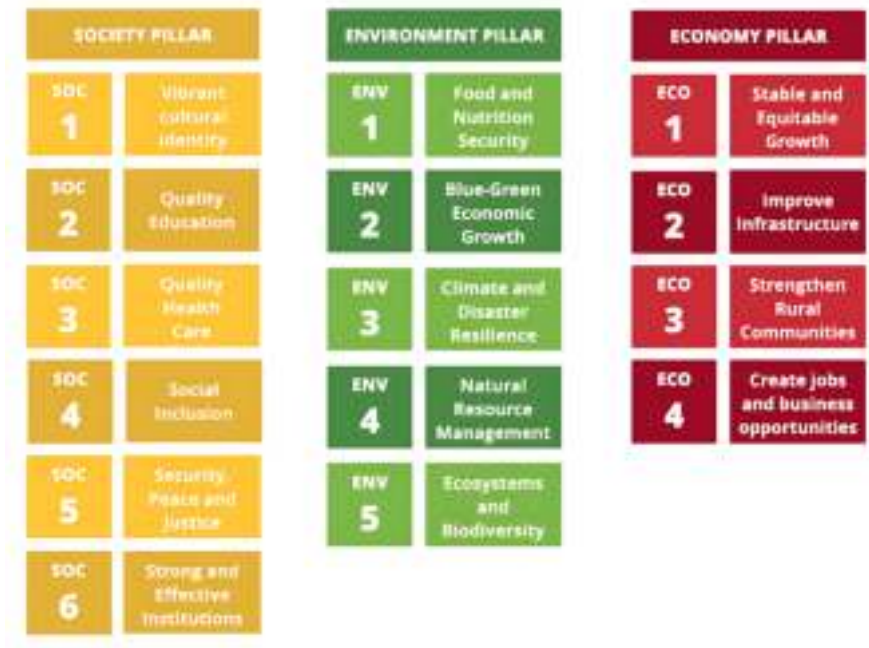
**FIGURE 2: ORGANISATIONS AND OUT-REACH OFFICES OPERATING BY PROVINCE**



**Appendix 3** provides the geographic maps accompanied by the list of participating organisations.

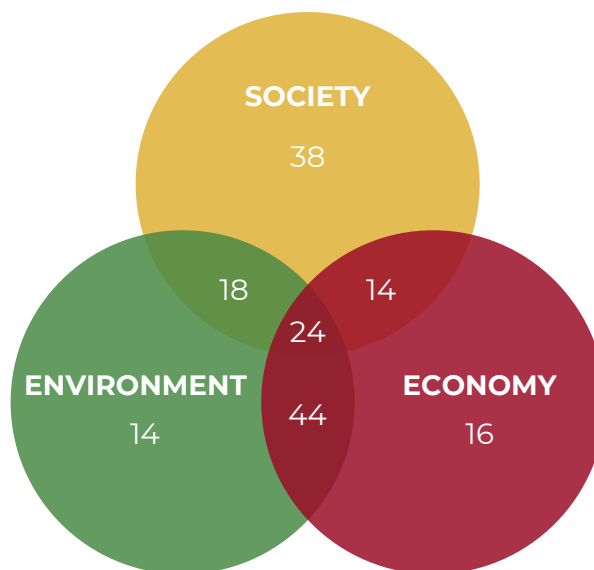
The organisations involved were diverse in their activities, ranging across the three NSDP pillars of Social, Economy and Environment. **These pillars provide the framework for the 15 National Sustainable Development Goals** that reflect the priorities expressed by Ni-Vanuatu people through a programme of national consultations to develop the **Vanuatu 2030: The People’s Plan**[1].

FIGURE 3: PILLARS OF VANUATU’S NATIONAL SUSTAINABLE DEVELOPMENT PLAN



Whilst the largest proportion nominated that they were most involved in ‘social’ focussed activities, many stated that their focus spread over more than one pillar.

FIGURE 4: FOCUS OF ACTIVITIES - NSDP PILLARS



[1] Available via: <https://www.gov.vu/index.php/resources/vanuatu-2030>

## The initial review of the organisations provided key insights into the nature of the civil society sector in Vanuatu:

- There is a **strong concentration of organisations in the capital of Port Vila**, and it is predominantly the small CBOs with limited capacity that are based in the other provinces. Given the geography of Vanuatu, this poses significant challenges in terms of ensuring that necessary support for the population is available.
- There is **significant fluctuation in the number, capacity and operations of organisations across the country**, particularly for the smaller CBOs. This is demonstrated through comparison of the organisations that were included in the 2019 iteration of the mapping. This is likely linked both to funding availability as well as the skills and capacity of key people within organisations. Vanuatu experiences considerable movement of people from the islands to Port Vila and also people moving away with RSE and for other purposes. Also, foreign nationals moving temporarily to Vanuatu and starting initiatives that are not then sustainable. In relation to INGOs and NNGOs, whilst there is more consistency in the existence of the organisations, there appears significantly more variation in the provinces in which they have an operational presence. This is likely mostly related to funding availability.
- Based on past experience, **organisations may remain dormant during periods of key people being away** and/or unavailability of funding. These organisations may reform at some point in the future.
- As the mapping exercise relied on organisations electing to be involved, it is apparent that **there may be many more organisations operating across the country** than those included in the mapping exercise. For example, there are currently an additional 42 organisations registered with the VFSC that did not participate.
- **Larger organisations along with faith-based groups demonstrate greater longevity and capacity.** With many organisations yet to ever receive external funding or tangible support, it is inevitably difficult for them to maintain momentum and their activities despite the considerable needs in the communities in which they are based.
- Whilst there was the considerable social focus to the activities of organisations, **the majority nominated more than one area of focus.** This may indicate the apparent need for organisations to split their focus either as a way of better meeting the needs of communities in the absence of a more robust sector and/or organisations needing to be diverse in order to attract grants and become financially sustainable.

# INTERNATIONAL NGOS

## OVERVIEW

A total of **10 International NGOs participated in the mapping** exercise through completion of the online form. The INGOs that participated ranged from the major humanitarian service providers such as CARE, Save the Children and World Vision through to the smaller, more targeted INGOs such as Transparency International and the Pacific Islands Climate Action Network.

## RANGE OF FOCUS AND ACTIVITIES

90% of the participating organisations stated that their activities focused on the Social pillar, either solely or alongside also having an Environmental and/or Economic focus.

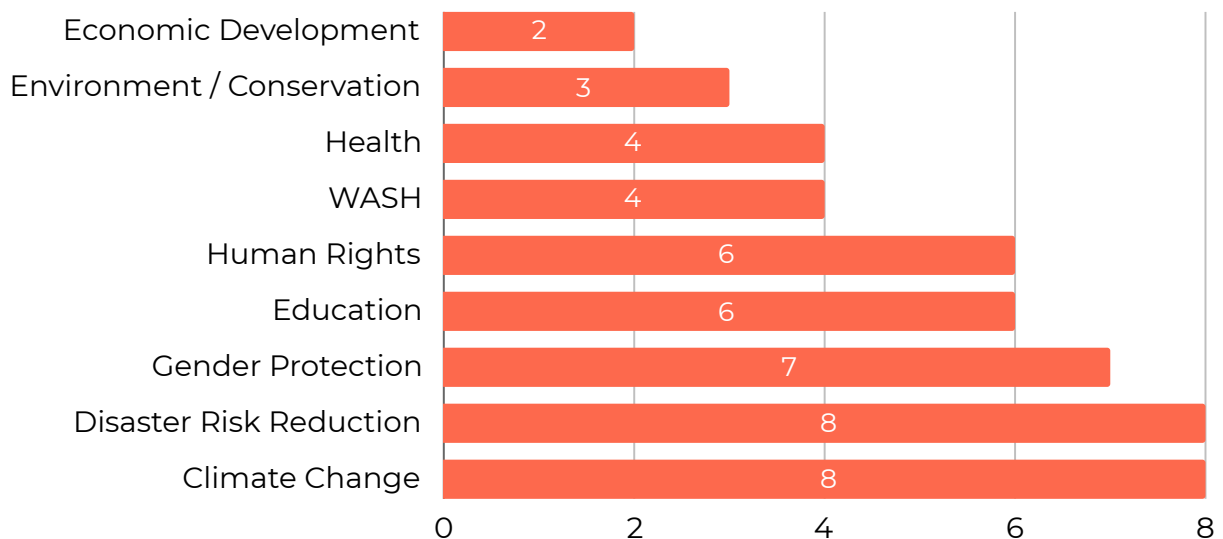
In terms of the sectors in which they worked, 100% of organisations noted that they worked across more than one area.

## SIZE, BUDGET AND REACH

The organisations varied significantly in their size, budget and the provinces that they had an operational presence in.

- **70% of the INGOs employed more than 10 staff**
- The **average budget** of those that answered this question was **VUV236M**, with at least 5 organisations managing an annual budget of over VUV 100M
- **All of the INGOs had their main office in Port Vila**, with 4 of the 10 having an operational presence in more than one province.

FIGURE 5: INEOS ACTIVITIES BY SECTOR



## EXAMPLES OF ACTIVITIES UNDERTAKEN ARE AS FOLLOWS:

ACTIVITY	EXAMPLES
<b>Education and training</b>	<p><i>“Our mission: to redefine the purpose and impact of engineering practice as a critical enabler of sustainable development”</i></p> <p><i>“Delivery of Community Based Disaster Risk Reduction (CBDRR) training” and “Training in the use of the Social, Economic Empowerment Design (SEED) tool for CDCCCs.”</i></p> <p><i>“Life Skills trainings”</i></p>
<b>Health</b>	<p><i>“Health (Live More Abundantly (LMA) program)”</i></p> <p><i>“Maternal Child health and Nutrition”</i></p>
<b>Human Rights</b>	<p><i>“Human rights awareness and democracy awareness”</i></p> <p><i>“Support of civil society organisations to themselves advocate and carry out programmes and research”</i></p>
<b>Gender Protection</b>	<p><i>“Ensuring diverse women and girls are respected in their homes, communities and nation, exercising their rights, with equal and increasing opportunities”</i></p>
<b>Disaster Risk Reduction</b>	<p><i>“Community Based Disaster Risk Reduction (CBDRR) training, establishment of Community Disaster and Climate Change Committees (CDCCCs) and the development of Community Action Plans (CAPs).”</i></p> <p><i>“Water constructions and quick fixes after disaster”</i></p>
<b>Climate Change</b>	<p><i>“Beyond Oil and Gas Alliance participation”</i></p>

## OPERATIONAL INSIGHTS

All of the INGOs that participated demonstrated a relatively high level of capacity, notably:

- **80% reported that they are working with several national, provincial and/or local Government Ministries or Departments.** Amongst others, these included: Ministry of Internal Affairs, Ministry of Health, Ministry of Climate Change and Adaption, Ministry of Justice, Provincial Government Councils in the various provinces etc. Many of these relationships were formalized with an MOU or MOA.
- **100% received external funding,** often through a mix of Government (both Vanuatu and foreign), private donors and other INGO partners
- **100% had applied for grants** and been successful in receiving them
- **100% had formal policies in place,** with key ones being for Finance, Staffing, Fraud Prevention, Safeguarding and Child Protection amongst others.

## KEY OPPORTUNITIES AND CHALLENGES

Challenges noted in relation to applying for grants included:

- **Short timeframes in which to apply**
- **Lack of funding for core operational costs**
- **Challenges aligning community needs with grant parameters;** and
- **Competition between partner organisations**

More general challenges experienced by participating INGOs were varied and included:

- Challenges in ensuring sustainability of programs with time-bound and limited external funding
- Competition between organisations and challenges to collaboration also due to capacity and multitude of demands
- Human resources and skill shortages within the country and difficulties getting visas for foreign workers
- Challenges with government in a number of areas for example in terms of transparency, slow response times, political instability

- The geography of Vanuatu and the nature of communities create challenges with noted difficulties in reaching and making visible marginalized and hard to reach communities.

Despite these noted challenges, many organisations had tangible suggestions for what supports would be of assistance, both from Government and VANGO:

- **50% were keen for greater collaboration opportunities**, for example through the development and maintenance of an accessible database of NGOs and/or through the hosting of networking events
- **30% called for strengthened relationships between Vanuatu Government agencies and organisations**, both through formal agreements and other mechanisms such as the NGO Act
- **60% mentioned the important role of VANGO in representing the interests of civil society**, supporting collaboration, and enhancing the capacity of its member organisations.



Photo Credit:  
West Vanualava Handicraft Association, March 2024

## NATIONAL NGOS

### OVERVIEW

A total of **14 National NGOs participated in the mapping** exercise. Organisations were classified as National NGOs instead of CBOs if they had a national focus and/or had a presence in more than one province.

Organisations in this category ranged from those such as Sista, Youth Challenge and the Vanuatu Family Health Association through to some of the bigger faith-based organisations such as V2 Life Association and network organisations such as Kolisen Blong Leftemap Education and the Vanuatu Environmental Advocacy Network.

### RANGE OF FOCUS AND ACTIVITIES

Like other types of organisations, the majority of NNGOs had a social focus to their activities, with **almost 80% listing their main purpose as social** (either independently or alongside environment and/or economic).

In nominating the main sectors that best describe their activities, almost all organisations listed more than one sector, with the majority listing at least three sectors of focus.

### SIZE, BUDGET AND REACH

All but one of the NNGOs had employed staff, with the number of staff ranging from 3 through to 48. Over 35% had in excess of 10 staff.

Like the INGOs, annual operating budgets varied significantly ranging from VUV 2M through to VUV 60M for those that provided this information (85%). **The average across participating organisation was VUV 17.8M.**

All but one of the organisations were based in SHEFA province, with seven also having operational presences in at least one other province. In the cases where organisations also operated from other provinces, these were generally from SANMA and/or TAFEA



FIGURE 6: NNGOS ACTIVITIES BY SECTOR

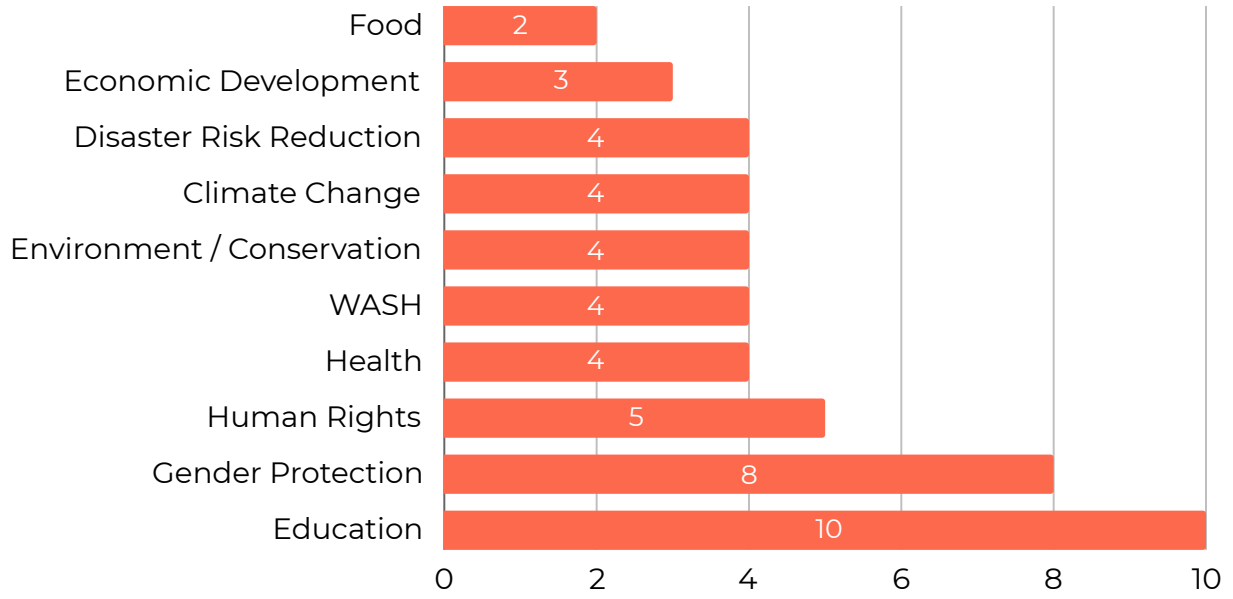


Photo Credit: TAFEA Civil Society Organisations Consultations, November 2023



## EXAMPLES OF ACTIVITIES UNDERTAKEN ARE AS FOLLOWS:

ACTIVITY	EXAMPLES OF ACTIVITIES
<b>Education and training</b>	<p><i>“Conducting research and producing reports on education issues”</i></p> <p><i>“Sponsor girls education from year 10 through to tertiary”</i></p> <p><i>“Providing training and job opportunities for young men”</i></p>
<b>Health</b>	<p><i>“Prevention of STIs/RTIs, including HIV”</i></p> <p><i>“Improving access to health education and health care services pre hospital”</i></p>
<b>Economic Development</b>	<p><i>“Ready for Work program offers recruitment, training and internship placement for a period of six months”</i></p> <p><i>“Incubation programs to support entrepreneurs to grow / develop their business”</i></p>
<b>Human Rights</b>	<p><i>“Human Rights Advocacy”</i></p>
<b>Gender Protection</b>	<p><i>“National Feminist Forum and movement building with We Rise Coalition”</i></p> <p><i>“Womens Empowerment in Political Leadership”</i></p>
<b>Environment</b>	<p><i>“Conservation of endemic birds”</i></p>
<b>Disaster Risk Reduction</b>	<p><i>“To help the communities recover we distributed: Garden tools/ seeds / cutting of local vegetables. We are still working on a Solar water project for x 2 of the communities”</i></p>

## OPERATIONAL INSIGHTS

Similar to the INGOs, the participating NNGOs demonstrated a relatively high level of capacity in many areas.

- **Most had broad ranging relationships with a mix of different national, provincial and/or local government agencies.** Key agencies noted included the Ministry of Education, Ministry of Internal Affairs, Ministry of Youth and Sports Development, Ministry of Justice and the Department of Women's Affairs amongst others. To formalise these relationships, a total of nine of the organisations stated that they had at least one MOU or MOA in place.
- **All but one of the organisations stated that they received external funding** and again, mostly this was from a mix of public and private sources. Notably, many listed that they received support from INGOs within Vanuatu.
- **All but two of the organisations had applied for grants**, however a number noted that they had applied for at least one grant unsuccessfully. Ten of the 14 organisations had successfully secured a grant.
- **All of the organisations had a range of formal policies and procedures** in place to guide their operations. Types of policies were generally consistent with those of the INGOs.



Photo Credit:  
SANMA Civil Society Organisation member, March 2024

## KEY OPPORTUNITIES AND CHALLENGES

The NNGOs noted a broader range of challenges in applying for grants than those noted by INGOs:

- **20% of organisations noted the lack of capacity** they had in terms of developing grant proposals.
- **20% noted the relatively short timeframes** in which to submit applications.
- **20% noted challenges in terms of being able to abide by grant requirements**, particularly in terms of the timeframes for delivery of projects.

More general challenges included:

- **65% of organisations noted challenges with inadequate and unsustainable funding** and/or the increasing costs associated in the delivery of projects.
- **Difficulties dealing with government**, particularly in terms of the bureaucracy, slow response time and general perceived lack of support were noted by over 20% organisations.
- **Competition and/or lack of collaboration and support** from other organisations were noted by 15% of organisations.

Opportunities identified for support from VANGO and Government were grouped around themes of:

- **Support for capacity building** for example through information sharing, networking opportunities, training and assistance with grant applications etc.
- **Greater financial support**, with many mentioning the need for the Vanuatu Government to offer more support. There was a particular interest in support for core operations, extending the reach of programs through to the provinces, as well as for core infrastructure.
- **Better working relationship with Government** and improvements to regulatory requirements.

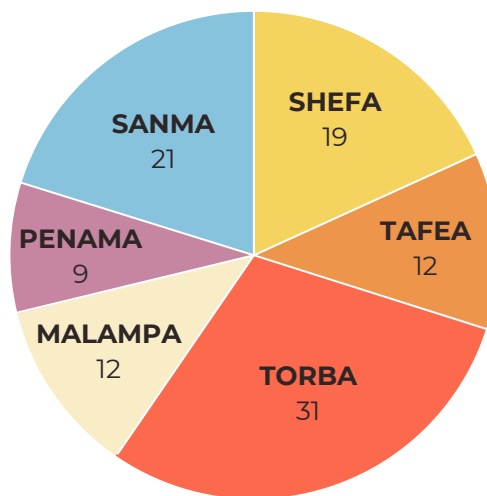
# COMMUNITY BASED ORGANISATIONS

## OVERVIEW

A total of **104 confirmed CBOs across the six provinces** have been included in the mapping exercise. It is also recognised that there are many other CBO's operating across the country that did not participate.

The distribution of participating organisations across the provinces is shown in the below chart.

FIGURE 7: PROVINCIAL DISTRIBUTION OF CBOS



## SIZE, BUDGET AND REACH

With the exception of a few, the organisations generally did **not have any paid staff**, instead relying on volunteer contributions. Those that indicated the size of their committees, generally stated that they were between 4 and 10 people, with a few outliers where many more people were actively involved.

Many of the organisations also noted about the size of the communities they work with and/or the number of members and volunteers. In these cases, there was significant variation both in

the numbers recorded and the scales used. For example, some organisations referred to the number of households they worked with whilst others referenced the number of mothers, churches, farmers or schools that they engaged. Many organisations stated that they worked with in excess of 100 people.

When talking of the size of their organisations from a budget perspective, the majority had **no budget available to them**. A total of 29 organisations stated that they had received external funding.



Photo Credit:  
MALAMPA Civil Society Organisations Consultation, November 2023

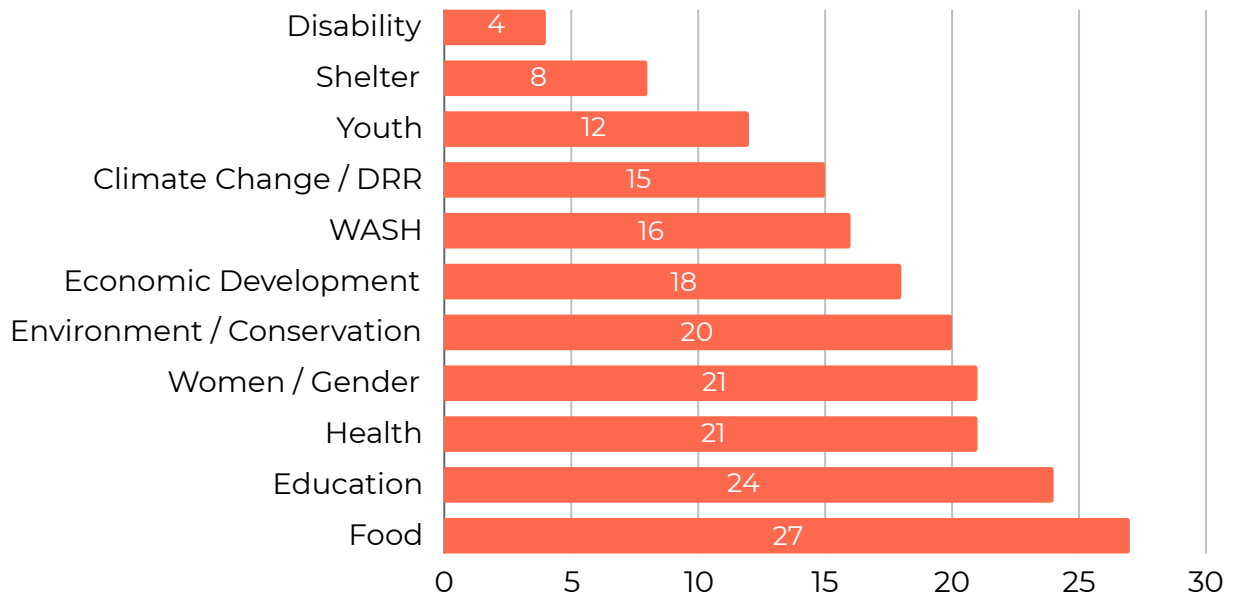


## RANGE OF FOCUS AND ACTIVITIES

There was significant variation in the information obtained as to the activities of each of the organisations. This reflects the varying capacity of the organisations both in terms of the extent of their activities and the fluctuating nature of them, along with the inherent difficulties in collecting such information meaningfully.

The main themes of activities recorded were as follows.

**FIGURE 8: ACTIVITIES OF CBO'S – KEY THEMES**





THEME	N. OF CBOS	EXAMPLES OF ACTIVITIES
<b>Food</b>	27	<i>"Improve farming skills on growing food crops and flowers"</i>
<b>Education</b>	24	<i>"Establish ECCE in community 4-5 years (-No model for kindy -Local materials only -Kindy is registered)"</i>
<b>Health</b>	21	<i>"To keep youths out from drugs &amp; alcohol"</i>  <i>"Achieve a healthy lifestyle and raise living standards"</i>
<b>Women / Gender</b>	21	<i>"Supportem livelihood blong ol mama"</i>  <i>"Mama's have confidence to become public speakers"</i>
<b>Environment / Conservation</b>	20	<i>"Fostering a harmonious relationship between nature and the local community while promoting environmental awareness and sustainable development"</i>
<b>Economic Development</b>	18	<i>"Small farm activities, mini market program ... &amp; Individual money saving and lending"</i>  <i>"Develop commercial fishing, Provide management and fishing training skills"</i>
<b>WASH</b>	16	<i>"Aim to support our community to ensure better WASH facilities are established."</i>  <i>"Make sure there is safe and clean water"</i>
<b>Climate Change / DRR</b>	15	<i>"To protect and enhance our environment for present and future generations and to drive change across society"</i>
<b>Youth</b>	12	<i>"Enhance and motivate youth morals"</i>
<b>Shelter</b>	8	<i>"Providing shelter as form of evacuation, this includes, first aid, communication, aid post, supplies and food"</i>
<b>Disability</b>	4	<i>"To identify disabled people in the community and help them to get access to community services"</i>

## OPERATIONAL INSIGHTS

Key insights obtained from the mapping exercise in regard to the operations of the organisations are:

- At the time of the provincial visits, **only 26 of the organisations indicated that they were registered with VANGO** (this number has now increased as a result of the project). A total of 9 indicated that they were registered with VFSC. Many organisations provided no response to this question.
- **Many of the organisations are working with, or are known to, their Area Councils.** A select few have other relationships, for example with the Department of Agriculture, or the Department of Fisheries. A handful also mentioned the relationship they have with one of the larger INGOs.
- **Ten of the organisations** stated that they **had applied for a grant**, with many of these being successful but only having a history of receiving one grant.
- Whilst most of the organisations did not have formal policies and procedures in place, there were **15 organisations that indicated that they had policies in place.** Types that existed varied but generally were related to financial management, staffing, safeguarding and fraud prevention.

## KEY CHALLENGES AND OPPORTUNITIES

A Total of 61 organisations provided some insight into what they viewed as the key challenges they faced in their operations and the priorities they had in terms of support from VANGO and Government.

Most commonly, **organisations mentioned the need for funding and financial support** either generally or for specific projects or activities. Other themes related to challenges with governance and organisational capacity, skills development needs and the need for greater support through Government and other segments of the community. The need for essential infrastructure and facilities was also a recurrent theme as shown in the figure below.

**FIGURE 9: CHALLENGES, NEEDS AND OPPORTUNITIES FOR SUPPORT**



THEMATIC AREA	EXAMPLES OF CHALLENGES
<b>Funding and Financial Support</b>	<p><i>"Funding &amp; support to implement a community project"</i></p> <p><i>"Financial assistance to run the administration cost."</i></p> <p><i>"We need funding to upgrade conservation area and to be able to buy taps, poly pipe and spout for the 6,000 liter water tank"</i></p> <p><i>"Training+ Funding.The community needs more awareness, trainings and funding"</i></p>
<b>Skills, Training and Education</b>	<p><i>"Trainings on business management and food preservation"</i></p> <p><i>"Deliver training of needs of Association"</i></p> <p><i>"Trainings on how to use marine resources to help financial needs"</i></p> <p><i>"Promote communities in economic development and educate vulnerable people in communities"</i></p>
<b>Governance and Organisational Capacity</b>	<p><i>"No info from any NGO or maybe I have no idea where to start."</i></p> <p><i>"Leadership role as a president as my capacity is limited"</i></p> <p><i>"Need support from VANGO"</i></p> <p><i>"Assist for the policy, planning and monitoring"</i></p> <p><i>"Educate ourselves to access funds from the resources we have"</i></p> <p><i>"We want more visibilty/More help with governance"</i></p>
<b>Community, Government and Environmental Factors</b>	<p><i>"Need more action that answers our queries and a clear explanation, not just another survey."</i></p> <p><i>"Custom tradition, Barrier for new information"</i></p> <p><i>"Political corruption/Chiefly disputes."</i></p> <p><i>"Committee is good but working with government doesn't work."</i></p> <p><i>"Confusion in communities, don't know who to listen to for advice"</i></p>
<b>Infrastructure and Facilities</b>	<p><i>"We need support with our roads, water and electricity. Need clean safe drinking water. *Good access to road for our clinic."</i></p> <p><i>"A community dining hall that is made of permanent materials and a multi-purpose hall"</i></p> <p><i>"Road access to village -Tank -Pipes -Roofing"</i></p>

# RECOMMENDATIONS AND FUTURE DIRECTIONS

The mapping exercise demonstrated the significant contribution that NGOs and CBOs make to Vanuatu and the importance of all levels of organisations working together with Government, donors and other stakeholders to improve outcomes for Vanuatu, its people and environment.

A number of recommendations for Government, donors and other stakeholders are proposed:



## **Ensure that Civil Society are encouraged and supported to become registered with Government and VANGO**

The challenges of identifying organisations that are operating in Vanuatu posed a major limitation for this study. Without an accurate record of current organisations, Vanuatu will continue to experience challenges relating to effective disaster response activities, humanitarian aid distribution amongst others.

**VANGO recommends that the NGO desk and VFSC consider simplifying registration for small organisations, including fee waivers or subsidies.** VANGO is also implementing a policy of free registration for organisations that operate with an annual budget less than VUV 1M.



## 2

### Develop and implement mechanisms to support the regular updating of this mapping

Undertaking **mapping of CSOs is invaluable in identifying key insights into the needs, challenges and opportunities relevant to the sector.** It supports the identification and planning for resource allocation, skills development opportunities, priority infrastructure works and capacity building activities. It is also an important mechanism by which collaboration between organisations may be supported.

Given the fluctuations in the sector in Vanuatu it is important that such mapping is undertaken regularly. To this end, **VANGO recommends that comprehensive mapping be undertaken every two years.**

## 3

### Identify and implement ways to share information and increase the visibility of civil society organisations working in Vanuatu

Increased information sharing relating to the presence and activities of organisations working in civil society will provide the opportunity to facilitate greater collaboration and support Government, donor organisations and other stakeholders to identify and engage with relevant organisations.

To support this, **VANGO has produced a preliminary CSO directory as part of this project.** This directory may be used as a basis for further development including online hosting that will enable information to be easily updated.



4

## Support the improved regulation and legitimization of civil society

The **Government initiative to draft and ratify an NGO Act in collaboration with VANGO** as well as other local and international stakeholders is an important means of supporting the sector. An NGO Act will provide a much needed framework to regulate the sector whilst also providing a platform for it to be recognised as a key stakeholder by Government and the broader community.

5

## Provide long term, sustainable core funding to support VANGO in its important role as an umbrella body for CSOs in Vanuatu

**VANGOs funding towards operational costs** including the employment of the Secretary General are currently only confirmed in the short term.

VANGO requires such funding in order for it to deliver on the commitments included in its Strategic Plan. VANGO is currently in the process of developing a **Core Funding Strategy** to identify key requirements, associated funding and potential partners.

6

## Support Civil Society to actively participate in consultative processes

This mapping has found that many organisations are not having adequate opportunity to participate in consultative processes and, in many cases, lack the capacity to be able to contribute meaningfully.

To address this, **VANGO recommends civil society views are actively sought out to incorporate into decision making processes**, either through VANGO, provincial area Government Councils, INGO's or through direct contact. Training is also required to build advocacy skills amongst the sector.

## 7

## Work to build the organisational capacity and governance of NGO's and CBO's in Vanuatu and identify strategies at all levels to support this

The mapping exercise demonstrated the need to build the capacity of CBOs and NNGOs. This requires commitment from multiple stakeholders. Particular initiatives recommended include:

- **Regular training programs and individualised support for small to medium sized organisations** in line with identified requirements. Such training should be provided on an annual calendar schedule to cater for changing needs relating to topics as well as in response to changing staff members and the need for skills to remain current.
- **Continued and increased support from INGO's in mentoring and supporting NNGO's and CBO's.** The funding and mentorship support already provided by some of the INGO's to smaller organisations (including VANGO) is invaluable in building capacity and enhancing localization efforts.
- **Area Provincial Council to take a more proactive approach to engaging with their constituent CBO's particularly in regional areas.** For example, consideration could be given to establishing regular networking events etc to share information and build communities of practice.

## 8

## Respond to extensive funding needs of organisations through the establishment of a small grants program within Government

**The number one noted need of civil society organisations working across the country is funding.** Unfortunately, it is apparent that many of the smaller organisations are currently not able to access any form of financial assistance and this is having a major impact on their communities and their capacity and sustainability as organisations.

To this end, **it is recommended that a small grants program for civil society be developed and implemented.** Appendix 4 has been developed to provide a suggested overview.

# THE CALL TO ACTION

## SUPPORTING THE CIVIL SOCIETY SECTOR IN VANUATU

Below is the summary of financial needs associated with implementation of the aforementioned recommendations.



### Implementation of a small grants program targeting CBOs

**IMPACT:** Up to 20 small grants to organisations annually, directly supporting communities in areas aligned with the NSPD.

**BUDGET:** 25M VUV (including administration by VANGO)



### Support through core funding to VANGO to enable it to effectively act as an umbrella body for CSOs in Vanuatu

**IMPACT:** Support towards core operational costs for VANGO are essential if it is to achieve its goal of building a vibrant NGO sector which represents the interests of Ni-Vanuatu people and disadvantaged groups and promotes important local development issues.

**BUDGET:** TBC. VANGO is currently in the process of developing a core funding strategy to determine required costs of a fully functioning organisation.



### Support for VANGO to deliver governance and organisational training and member support activities targeting CBOs over 2 years

**IMPACT:** Increased capacity, sustainability and impact for in excess of 100 organisations, across all provinces.

**BUDGET:** \$300,000 AUD (including staff, training, travel and admin costs) for 2 years.





### **Employment of dedicated staff position to enable VANGO to collect, collate and represent civil society views to Government and Stakeholders, through a 3 year pilot project**

**IMPACT:** Civil Society will be supported and empowered to feed into policy and consultative processes with Government and other stakeholders, increasing their visibility and impact.

**BUDGET:** \$180,000 AUD (including staff, travel and admin costs for 3 years).



### **Provision and fit out of a building for VANGO office, providing increased workspaces and meeting facilities**

**IMPACT:** Provision of facilities for VANGO to cater for increased staff. It will also support collaboration and networking opportunities through appropriate meeting space and enable hot desk facilities for visiting representatives from partner and member organisations.

**BUDGET:** \$100,000AUD towards fit out and no additional infrastructure budget if a Government owned building is available.



### **Research into the nature, extent and value of the support that INGO's in Vanuatu are providing to smaller organisations to support localisation**

**IMPACT:** Support from the larger INGO's is highly valued by smaller organisations to build their capacity. Independent research into the extent this is happening, the unmet needs and determinants for success could support future activity in this space.

**BUDGET:** \$30,000 AUD



## Website development for VANGO including online hosting of the CSO mapping / directory and key reports

**IMPACT:** This will enable VANGO to better meet the needs of member organisations and other stakeholders (eg. publication and website hosting of the Civil Society Organisation Mapping and Directory).

**BUDGET:** \$15,000 AUD



## Progress the development of the NGO Act for ratification by Government

**IMPACT:** The NGO Act will support regulation of the sector whilst also providing greater legitimacy to it as a key stakeholder for Government and communities.

**BUDGET:** No additional budget required



## Revision of NGO Desk and VFSC Registration requirements for small organisations

**IMPACT:** Visibility of organisations working in Vanuatu will be increased, leading to better collaboration and impact.

**BUDGET:** No additional budget required.



## Increased Local Area Provincial Government Support to CBOs

**IMPACT:** Provincial CBO's will be supported to convene, share information and gain useful updates from Government, VANGO and other stakeholders. This will increase their capacity and sustainability.

**BUDGET:** No additional budget required.



Photo Credit: Luganville Lord Mayor & Councillors, March 2024



APPENDIX 1

**SURVEY INSTRUMENT**



## CSO Mapping Questions

### 1. Identifying Information

a. Agency Name:

b. Main contact person:	Email:	Phone:
Second contact person:	Email:	Phone:
Third contact person:	Email:	Phone:

c. Are you:

- Non-governmental organization
- International NGO
- Community-based organization
- Faith-based organization

d. What is the mission/main goal of your organization?

e. Choose the NSDP pillar that is in line with your core activity/mission:

Environment      Economic      Social

f. Is your organization registered with:

VANGO      VFSC      MIA NGO desk

g. What is the size of your organization?

- Number of staff:
- Approximate annual operating budget:

### 2. Location

Which Province and location within the province does your organization has an operational presence (staff/offices):

Shefa      Torba      Tafea      Penama      Sanma      Tafea      Malampa

Locations:

### 3. Activities

a. Please list the sector(s) that best describe your organization's activities:

- WASH
- Food
- Shelter
- Gender Protection
- Education
- Health
- Environment/Conservation
- Climate Change/DRR
- Economic Development
- Human Rights

Other (please describe):

b. Please list the major programmes/activities/outcomes:

### 4. Government Associations

a. Which National, Provincial or Local Government Ministry or Department are you working with/within?

b. Do you have a formal MOU or MOA with the Departments or Ministries you are working with?

### 5. Funding

a. Do you receive external funding? Yes / No

b. If so, do you receive funding from:

- Government (please specify which office or department)
- INGOs within Vanuatu
- INGOs outside of Vanuatu
- Private sector

c. Have you applied for any grants? Yes / No

d. If yes, was your application successful?

Once                      Two or Three times                      More times (list)

e. What were the major challenges you encountered in applying for grants?

## 6. Policies

Do you have formal policies in place for:

- Finance
- Staffing
- Fraud prevention
- Prevention of Sexual abuse and harassment
- Child protection

## 7. From your perspective as a civil society organization, what are the most pressing issues facing people in Vanuatu?

- Economic Needs: Jobs, Minimum Wage, Job Security
- Health: Health care provisions, health care education, NCDs
- Education: Education quality, education costs, access to education
- Human Rights: Inclusion, Protection and justice for all, Vulnerable people, Violence against children and youth
- Climate Change: Climate change impact, climate change education, climate change adaptation
- Disasters: disaster preparedness, disaster relief, disaster recovery
- Politics: Political education, electoral process, political corruption, equitable voice and representation in politics
- Other (please specify)

## 8. Is your organization involved in any community awareness or advocacy activities? Yes / No

If yes, please describe:

## 9. What are the major challenges you encounter as an NGO/CSO?

## 10. What kind of support would be most helpful coming from VANGO or government?

## 11. Any other comments?

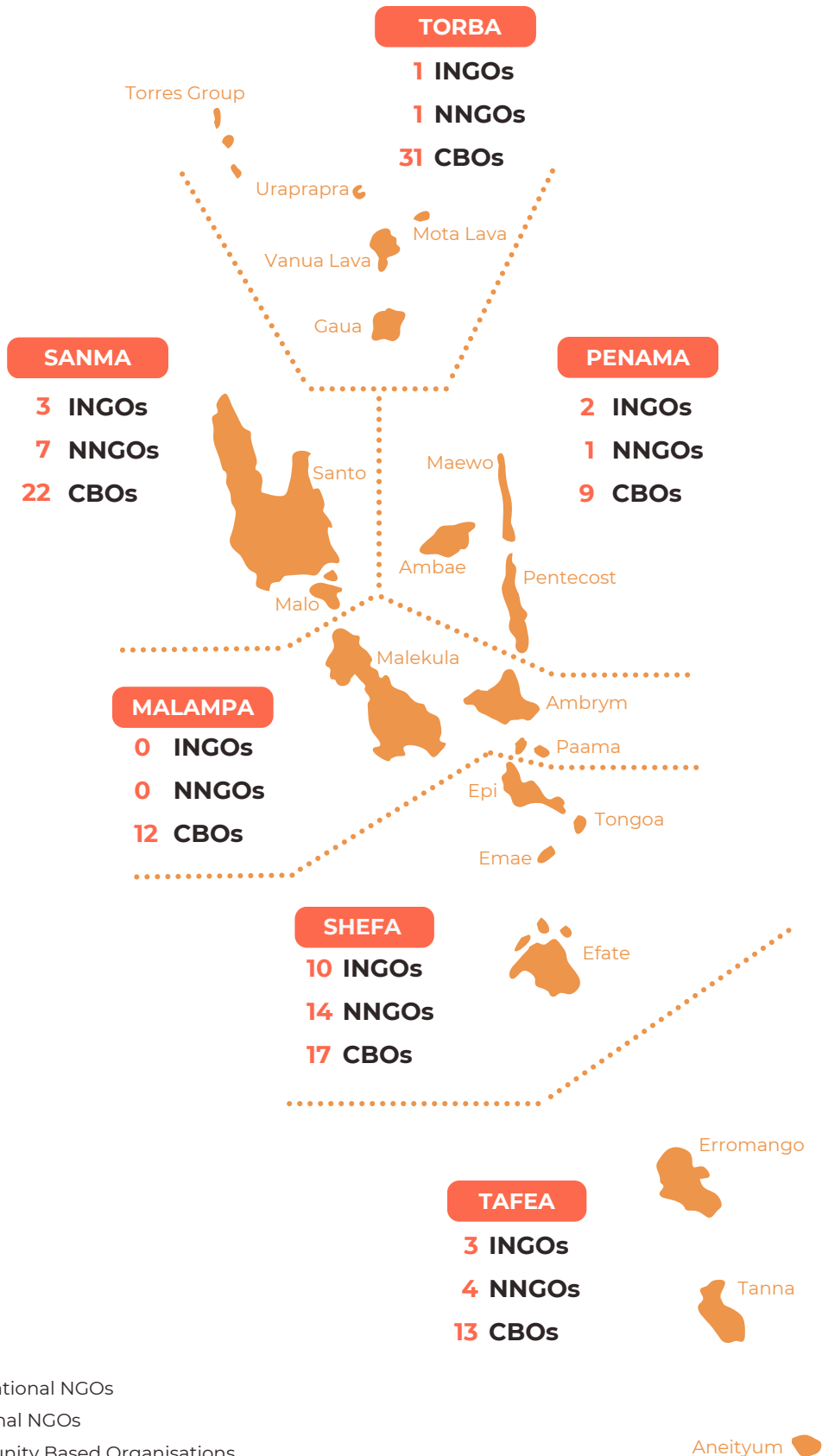
APPENDIX 2

**MAP & DIRECTORY OF NGOS  
AND CBOS IN VANUATU**





# NUMBER OF ORGANISATIONS PER PROVINCE



**LEGEND**

**INGOs** - International NGOs



















































**NNGOs** - National NGOs

**CBOs** - Community Based Organisations

# LIST OF ORGANISATIONS

## PER PROVINCE

### TORBA

NAME	ACTIVITY	CONTACT DETAILS*		
<b>INGOS (1)</b>				
<b>World Vision</b>	        	Donna Ruddley	7760509 / 5031583	ruddleydonna@gmail.com
<b>NGOS (1)</b>				
<b>Vanuatu Emergency Services Association</b>	  		26996	info@promedical.com.vu
<b>CBOS (31)</b>				
<b>Demtel Bamboo Band Association</b>	 	Frank Hardy	5399222	
<b>Demtel Cooperative Committee</b>	  	Frank Hardy	5399222	
<b>Demtel Disability Association</b>	  	Frank Hardy	5399222	
<b>Demtel Farmers Association</b>	 	Frank Hardy	5399222	
<b>Demtel Fishing Association</b>	 	Frank Hardy	5399222	
<b>Demtel Water Association</b>	     	Frank Hardy	5399222	
<b>Demtel Womens Club</b>	 	Frank Hardy	5399222	
<b>Erinimal Network Club Association</b>	  	Nancy Vores	5355209	
<b>Livulu Womens Club Association</b>	 	Nancy Vores	5355209	
<b>Luksave Disability Association</b>	   	George Woleg	5263073	



Climate Change



Environment / Conservation



Human Rights



Disaster Risk Reduction



Food



WASH



Economic Development



Gender Protection



Shelter



Education



Health

\* Area Administrators may be listed in lieu of direct CBO contacts

<b>Mangde Club Committee</b>		Nancy Vores	5355209	
<b>Merelava Fishers Association</b>		Frazor Tovovur	5209730	ftovovur@vanuatu.gov.vu
<b>Merelava Handicraft</b>		Frazor Tovovur	5209730	ftovovur@vanuatu.gov.vu
<b>Motalava Womens Club</b>		Nancy Vores	5355209	
<b>Motalava Youth Club Committee</b>		Nancy Vores	5355209	
<b>Motalava / Rah Tourism Association</b>		Yang Dini	5945757	
<b>Necklace Club Committee</b>		Nancy Vores	5355209	
<b>Nereniman Fisherman Association</b>		Nancy Vores	5355209	
<b>Netiboso Fisherman Association</b>		Stephen Bet	5630569 / 7512376	
<b>Ngingi Women's Club</b>		Arthur Kete Manlanger	5344119 / 5941751	
<b>Rah Bamboo Band Association</b>		Nancy Vores	5355209	
<b>Rah Fisherman Association</b>		Tamat Brian	5120777	
<b>Rah Sea Snake Dance Association</b>		Nancy Vores	5355209	
<b>Renewal Womens Club</b>		Joslyn George	5263073	
<b>Totolag Cooking Association</b>		Nancy Vores	5355209	
<b>Totolag Fishermen Association</b>		Nancy Vores	5355209	
<b>Totolag Homestay Club Association</b>		Nancy Vores	5355209	
<b>Vetiboso Womens Group</b>		Stephen Bet	5630569 / 7512376	
<b>Vetiboso Fishermans Association</b>		Stephen Bet	5630569 / 7512376	
<b>Wasagu Community Disaster &amp; Climate Change Committee</b>		Stephen Bet	5630569 / 7512376	
<b>West Gaua Fisheries Association</b>		Luke Weul	5493630	luke1991weul@gmail.com
















































# SANMA

NAME	ACTIVITY	CONTACT DETAILS		
<b>INGOS (3)</b>				
<b>ADRA</b>			25500	info@adra.org.vu
<b>Save the Children</b>			37630	
<b>World Vision</b>			22161	
<b>NNGOS (7)</b>				
<b>Pacific Pathways</b>				sue@pacificpathways.org.nz
<b>Vanuatu Disability Promotion and Advocacy Association</b>		Nelly Caleb	5421040 / 7796946	calebn.vdpa@gmail.com
<b>Vanuatu Emergency Services Association</b>			37983 / 26996	info@promedical.com.vu
<b>Vanuatu Family Health Association</b>			7148496	vfha@vanuatu.com.vu
<b>V-LAB</b>		Linda Norman	7512235	
<b>Vanuatu Society for People with Disability</b>			37933	
<b>Youth Challenge Vanuatu</b>			27834	info@ycv.vu
<b>CBOS (22)</b>				
<b>Alan Community Association</b>		Nelyn Sedrak	5254800	
<b>Aore Island Coffee Producers Tour</b>		Susan Timothy	5319479 / 7663026	

- Climate Change
- Disaster Risk Reduction
- Economic Development
- Education
- Environment / Conservation
- Food
- Gender Protection
- Health
- Human Rights
- WASH
- Shelter

<b>Aore Womens Farmers Association</b>		Susan Timothy	5319479 / 7663026	
<b>Belbarav Apostolic Youth Center Association</b>		Ephrem	7304005 / 5058192	
<b>Bulava Community Association</b>		Jonah Tari Tura	7730030	
<b>God will Provide Vanuatu</b>		Christian Isaak	5690635	cisaak@gwprovide.org
<b>Lovutaibu Environmental Conservation Organisation</b>		Willie Noel	5142046	vutilolo03@gmail.com
<b>Maltavara Community Association</b>		George Tony	7658617 / 5377587	
<b>Mama Island Food Vendor Association</b>		Patricia Packette	7777716	
<b>Nabanga Matantas Committee</b>		Purity Tarvue	5199097 / 7653693	
<b>Pelinkara Association</b>		Wala Vutilolo	5031830	
<b>Pikinini Plei Group (p.p.k)</b>			7658692 / 5469463	
<b>Rainbow SAMNA Association</b>		Eileen	5229907	
<b>Red Cross First Aid &amp; Cyclone Safety House</b>		Richard Sandy	7673942 / 5494290	
<b>Sanma Resilient Network Association</b>		Serah Judah	7719038 / 5136797	serahjudah78@gmail.com
<b>Santo Sunset Environment Network</b>		Allan Taman	7743634	allantaman20@gmail.com
<b>Sarabulu Skills and Resource Sharing Association</b>		Riana Ravo	7794830 / 5607288	
<b>Sarakat Manples Women's Association</b>			7617864 / 5214579	
<b>Solway Youth Group Association</b>		Tina	5241406	
<b>Tugu Family Association</b>		Enoch Tugu	5347576	
<b>Tutuba Church of Christ Community Association</b>		Kennedy Robert	5000474	
<b>Vunausi Environmental Conservation Organisation</b>		Samantha Vutilolo	7610925	samanthavutilolo@gmail.com

# PENAMA

NAME	ACTIVITY	CONTACT DETAILS		
<b>INGOS (2)</b>				
Care	  		35990	vanuatu@careint.org
Save the Children	     	Densley Tari	7313836 / 5060458	
<b>NNGOS (1)</b>				
Vanuatu Emergency Services Association	  		26996	info@promedical.com.vu
<b>CBOS (9)</b>				
Havutu Women's Association	 		7677727 / 7677783 / 7139447	
Langbulu Christian Women's Fellowship Association	    	Fiona Bue	7694298	
Langbulu Youth Council Association	  		7639734	
Mas-Mauri Fish Market & Marine Conservation	   	Frank Doma	5456751	
Navuibulu Market Association	   	Rowina	5322599	
St Paul Youth Association	 	Yannick Tari	5452971 / 7140636	
Vactanoi Association	   	John.M	7654024 / 5315448	
Wailengi Community		Kieth Garae	7643569	
Wailengi Youth Association	   	Snida Tari	7645370	snidawoione@gmail.com



Climate Change



Disaster Risk Reduction



Economic Development



Education



Environment / Conservation



Food



Gender Protection



Health



Human Rights










































WASH



Shelter

## MALAMPA


































































NAME	ACTIVITY	CONTACT DETAILS		
<b>CBOS (12)</b>				
<b>Alpalak Agroforest</b>	   	Chael Misanhaba	7601449	
<b>Bakgkir Disability Association</b>	  	Esau Massing	5407647	
<b>Bakgkir Youth Association</b>		Willie Daniel	5140575	
<b>Espiglesbay 20VT Association</b>	 	Jonas Saley	7669279	
<b>Krab Bay Amal Conservation</b>	  	Lindsey Taon	7310868	
<b>Lingarok Community Water Supply</b>		Douglas	5241892	
<b>Melef Cos Association</b>	    	Kiethlo	7335815	
<b>Metevomoni Environmental Conservation Organisation</b>	 	Saono Jimmy Knoe	5305359	Jsaono@gmail.com
<b>Rerep Church Association</b>	    	Anne Marie	5280077	
<b>Rerep Women's Association</b>	 	Anne Marie	5280077	
<b>Vao Farmers Association (under coop)</b>	   		7633403	
<b>Woman I Toktok Tuketa</b>	   	Helen Simon	7371159	

# SHEFA

NAME	ACTIVITY	CONTACT DETAILS		
<b>INGOS (10)</b>				
ADRA			25500	info@adra.org.vu
ASPBAE				aspbae@gmail.com
Care			35990	vanuatu@careint.org
Engineers without Borders				c.paniel@ewb.org.au
IsraAID				vanuatu@israaid.org
Oxfam In the Pacific - Vanuatu Office			34930	glenp@oxfam.org.au
Pacific Islands Climate Action				dylan.kava@pican.org
Save the Children			22794	
Transparency International Vanuatu			25715	transparency@vanuatu.com.vu
World Vision			22161	
<b>NNGOS (14)</b>				
Further Arts			29411	info@furtherarts.org
Human Capacity Development Int (HCDI)			5604878	hcdint@gmail.com



















































- Climate Change
- Disaster Risk Reduction
- Economic Development
- Education
- Environment / Conservation
- Food
- Gender Protection
- Health
- Human Rights
- WASH
- Shelter



<b>Impact Charitable Association</b>	 		5577781	impactofficev anuatu@ gmail.com
<b>Kolisen Blong Leftemap Edukesen</b>	    		34015	fao@koble. org.vu
<b>Sista</b>	 		7764006	hello@sista. com.vu
<b>V2 Life Association</b>	 			email@v2life. org
<b>Vanuatu Disability Promotion and Advocacy Association</b>			Nelly Caleb	5421040 calebn.vdpa / 7796946 @gmail.com
<b>Vanuatu Emergency Services Association</b>	  		26996	info@promed ical.com.vu
<b>Vanuatu Environment Advocacy Network</b>			22085	
<b>Vanuatu Family Health Association</b>			7148496	vfha@vanuatu. com.vu
<b>Vanuatu Society for People with Disability</b>	         		28100	contactvspd@ gmail.com
<b>V-Lab</b>			7659132	Hello@v- lab.org
<b>Wilkins Family Foundation</b>	 		Sallie Latella	sallie@wilkinsf amilyfoundati on.com.au
<b>Youth Challenge Vanuatu</b>	  		27834	info@ycv.vu
<b>CBOS (17)</b>			  	
<b>Dausake Youth Centre</b>	    		Tatu Whitley	5001973 tatuwhitley50 0@gmail.com
<b>Ekoftau Environment and Wellbeing Association</b>	         		7712015 / 5053579	
<b>Elau Inros</b>	    		7760110	elauinros@ gmail.com
<b>Ensemble Nabanga du Lycee</b>			Barbara Idieder	7116790 barbaraidieder @lfportvila.ed u.vu
<b>Erakor Golden Star Football Club</b>			Daniel Kaltatak	7719799 danielkaltatak / 7386621 @gmail.com
<b>Erakor N'sawian nig matol disability Association</b>	      		5736297 / 7113428	ekmalsong@ gmail.com

<b>Eraso Nafzan Association</b>		Graham Kalkot	5341580	grahamkalkot@gmail.com
<b>Erota / Eniu Community</b>		Suzanne Kassao	7715554	ksuzanne107@gmail.com
<b>Laef for the living</b>		Jinny Ruben	7118414	jinnyrubenlifecoach@gmail.com
<b>Na Vuhu Sule Association</b>		Cindy Thomas	7118742	cinderellatomas@gmail.com
<b>Nambawan Family Association</b>		Christina Thyna	7107580	nambawanfamily@gmail.com
<b>Paunagisu Youth Council</b>		Gordon Kalmar	5410766	
<b>Prima Zone 2</b>		Anne Marie Nalip	7608935 / 5133643	amnalip@vanuatu.gov.vu
<b>Tongoa Shepherd Women's Association</b>		Alice Kaloran	7102903	alicekaloran@gmail.com
<b>Vanuatu Association for the Deaf</b>		Lenikar Thomas	5212949	lenikarlovestennis@gmail.com
<b>Vanuatu Geoscience Association Committee</b>		Brooks Rakau	5377774	vangeoscience@gmail.com
<b>Women's Against Crime and Corruption (WACC) Vanuatu</b>		Manina	7711099	Packetemani.najuanita@yahoo.com.au


































- Climate Change
- Disaster Risk Reduction
- Economic Development
- Education
- Environment / Conservation
- Food
- Gender Protection
- Health
- Human Rights
- WASH
- Shelter

NNGOs included in 2019 (not in 2024) still in existence				
Live & Learn Vanuatu	 		27448	vanuatu@livelearn.org
Media Association of Vanuatu	 		5454229	vanuatumediaassociation@gmail.com
Vanuatu Christian Council	 		35093	
Vanuatu Environmental Science Society	  			Vess@vanuatucconservation.org
Vanuatu Foresters Association	  		7752724	
Vanuatu Human Rights Coalition	         		5560373 / 5560355	
Vanuatu Paralympics Committee	   		7674332	vanuatuparalympics@gmail.com
Vanuatu Women's Centre	  		25764	infor.wvc@gmail.com
Vanuatu Young Women for Change	        		5560373 / 5560355	
Wan Smol Bag Theatre	        		27119	info@wansmolbag.org

# TAFEA

NAME	ACTIVITY	CONTACT DETAILS		
<b>INGOS (3)</b>				
<b>ADRA</b>			25500	info@adra.org.vu
<b>Care</b>			35990	vanuatu@careint.org
<b>World Vision</b>			88010	
<b>NGOS (4)</b>				
<b>Human Capacity Development Int (HCDI)</b>			5604878	hcdint@gmail.com
<b>Vanuatu Emergency Services Association</b>			26996	info@promedical.com.vu
<b>Vanuatu Environment Advocacy Network</b>			22085	
<b>Vanuatu Society for People with Disability</b>			7771078	
<b>CBOS (13)</b>				
<b>ILIL VAS</b>		Lilly Sam	5065533 / 7717640	
<b>Isini Community</b>		Francis Korisa	7668415	
<b>Lapangmita</b>		Salome Nalau	7715441	
<b>Laukamal Community</b>		Julian Bank	7612132	

- Climate Change
- Disaster Risk Reduction
- Economic Development
- Education
- Environment / Conservation
- Food
- Gender Protection
- Health
- Human Rights
- WASH
- Shelter

<b>Laupokas Community</b>		Flora Nauka	5553235	
<b>Lenatuan Community</b>	  	Netty George Tess	7714273	
<b>LLL Community (3 Nakamals joint)</b>		Latikataio	7781752	
<b>Mitingar Women and Girls Association</b>	   	Mary Jack	7112384	marykaviamu@yahoo.com.au
<b>Nariakene</b>	 	Salome Nalau	7715441	
<b>Nikimula Tribe Council</b>	         	Luke Sawia	7313413	Lukesawiasteve@gmail.com
<b>South Tanna Ginger Farmer</b>	 	Semeon Noar		nasepsemeon@gmail.com
<b>Tanna Resilient network (For a better future)</b>	     	Jocelyn Namaka	7651070 / 7342879	namakamjocelyn23@gmail.com
<b>The Nasituan Charitable Association Committee</b>	   	Jeffrey Laitva	7500801	jeffrey@nasituan.org

APPENDIX 3

**PROSPECTIVE SMALL GRANTS  
PROGRAM FOR VANUATU CSOS**



## Vanuatu's National Sustainable Development Plan 2016-2030 provides a solid foundation for a small grants program for CSO's and the mapping exercise has confirmed such a need.

Whilst further work would be required to refine the approach and develop a comprehensive plan for implementation, a suggested structure with indicative details is provided below.

### 1. GRANTS PROGRAM OBJECTIVES

The grants program should aim to support community organisations in projects that contribute to the national vision of a stable, sustainable, and prosperous Vanuatu. The primary objectives could include:

- Preserving and promoting Vanuatu's **cultural identity and heritage**
- Improving **health, education** and **social welfare**
- Supporting the further development of Vanuatu as a **just and inclusive** society
- Enhancing **community resilience** and adaptive capacity to climate change and natural disasters.
- Promoting **sustainable management and use of natural resources.**
- Supporting **economic development** that creates jobs and income opportunities.

### 2. ELIGIBILITY CRITERIA

Vanuatu based community organisations, including NGOs and CBOs that are currently registered with VNPF, NGO Desk and VANGO could be eligible to apply.

Individuals, Government agencies, businesses (or for profit entities) and political parties should not be eligible.

Eligible organisations would need to be up to date with registration requirements, able to demonstrate sound governance and hold an organisational bank account.

### 3. FUNDING PRIORITIES

Funding should prioritize projects that align with the applicable Sustainable Development Goals (SDGs) and specific priorities outlined in the Vanuatu 2030 plan.

## Society Pillar

#	SUSTAINABLE DEVELOPMENT GOAL	GRANTS FOCUS
1	<b>Vibrant Cultural Identity</b>	<i>Projects that seek to promote, protect and strengthen Vanuatu's unique culture and heritage.</i>
2	<b>Quality Education</b>	<i>Initiatives that support access to, and engagement with, quality lifelong learning opportunities.</i>
3	<b>Quality Healthcare</b>	<i>Initiatives that promote public health and address specific health challenges.</i>
4	<b>Social Inclusion</b>	<i>Projects that contribute towards the development of an inclusive society with a particular focus on women, children and youth, people with disabilities, LGBTQI and other vulnerable groups.</i>

### Examples:

- Equipment and materials to support the delivery of kastom language classes to children
- Venue hire and catering to support a disability organisation to participate in a Provincial Holiday event
- Materials to support community awareness campaigns such as around gender based violence or particular health issues





## Environment Pillar

#	SUSTAINABLE DEVELOPMENT GOAL	GRANTS FOCUS
1	<b>Food and Nutrition Security</b>	<i>Initiatives that support the development of sustainable agriculture and fisheries practices at all levels with a focus on the promotion of aelan kaikai.</i>
2	<b>Blue-Green Economic Growth</b>	<i>Projects that promote the increased adoption of renewable energy and reduce waste and pollution.</i>
3	<b>Climate and Disaster Resilience</b>	<i>Projects that strengthen and improve climate change adaption and disaster risk resilience.</i>
4	<b>Natural Resource Management</b>	<i>Initiatives that protect ecosystems, prevent environmental damage and promote sustainable ecofriendly development.</i>
5	<b>Ecosystems and Biodiversity</b>	<i>Projects that are focused on protecting, restoring and promoting Vanuatu's biodiversity and ecosystems.</i>

### Examples:

- Planting mangroves to provide disaster risk reduction in an at-risk community
- Expenses associated with supporting training to be delivered on sustainable agriculture practices to a vulnerable and remote community
- Purchase of a rainwater tank to support the water needs at a community nakamal



Photo Credit: PENAMA Civil Society Organisations, April 2024

## Economy Pillar

#	SUSTAINABLE DEVELOPMENT GOAL	GRANTS FOCUS
1	<b>Stable and Equitable Growth</b>	<i>Projects that support the development of financial literacy and the ability for communities to identify and progress domestic and international economic opportunities.</i>
2	<b>Improved Infrastructure</b>	<i>Initiatives that increase access to essential energy, water and sanitation services.</i>
3	<b>Strengthen Rural Communities</b>	<i>Projects that work to promote the sustainable and equitable growth and diversification of rural economies for the benefit of communities.</i>
4	<b>Create Jobs and Business Opportunities</b>	<i>Initiatives that are about creating opportunities for employment and entrepreneurship for ni Vanuatus, particularly for women, young people and those with disabilities.</i>

### Examples:

- Delivery of training to communities around financial literacy
- Costs to assist a provincial community to develop economic opportunities for people with disabilities
- Costs to support a vulnerable and remote community to partner with an organisation to dig a bore to increase access to water whilst building community capacity



## 4. FUNDING CONDITIONS AND CRITERIA

The grant request must be aligned to achieve an outcome under Vanuatu's Sustainable Development Goals as outlined above.

The request should be submitted by a Vanuatu based NGO or CBO that is able to demonstrate sound governance.

The grant must be for the purposes for furthering both the objectives of the applicant organisation and those of the NSDP.

The **minimum grant amount could be set at around VUV20,000 and a maximum of around VUV 1,000,000.**

Grants should not be available for ongoing operating costs, costs that have already been incurred or costs that could or should reasonably be the responsibility of a government agency, business or individual.



## 5. APPLICATION AND ASSESSMENT PROCESS

A simple application form should provide the basis of an application, with basic supporting documents such as copies of registration certificates and relevant quotes attached. The application form should include key contact information, confirmation of eligibility, an overview of the proposed project and a budget.

**Applications should initially be on a grant round basis,** accepted twice yearly, with a view for later consideration of the ability to provide greater flexibility for applicants.

The availability of the grants should be advertised through media outlets including radio and social media and email distribution to VANGO member base. Community events and meetings may also present the opportunity for promotion.

As detailed below, a dedicated Officer should be available to support organisations with their applications. Following submission, and once all necessary information has been obtained, the **grant applications should be evaluated based on eligibility and capacity of the applicant organisation,** alignment with the SDG's and the potential impact and feasibility of the project. To ensure transparency, consideration should be given to establishing a committee to inform grant recommendations.

## 6. CAPACITY BUILDING

Small and medium sized organisations should be encouraged and supported to apply and efforts made to work as flexibly as possible with them to build their capacity to successfully plan, deliver and acquit grants. To this end, it is recommended that a dedicated officer be employed through VANGO to work with organisations to develop and submit applications and post approval to provide further guidance and support the successful project delivery and grant acquittal process.

### **Grants development workshops and training sessions for potential applicants should be hosted**

**periodically** to help organisations plan and develop robust project proposals and improve project implementation and management skills.

## 7. MONITORING AND EVALUATION

Successful grant recipients would be required to submit **evidence of expenditure, a simple financial report and some feedback on the achievements of the project.**

Dependent on the project, progress reports may also be appropriate. It is recommended that flexibility is extended to ensure that organisation can provide any progress and/or final reports in a flexible format (e.g written, video, photographic).

Where appropriate, **site visits** may be included to help inform grant recommendations, monitor progress and/or assess outcomes. **Promotion of project achievements**, recognising the support of the Vanuatu Government and donor partners should also be encouraged.

### **Periodic review and impact**

**assessment** of the grants program as a whole should be undertaken to assess the relative benefit of the program to the community and assess the level to which it is contributing to national development goals.

## 8. PARTNERSHIPS AND COLLABORATION

Collaboration between organisations through joint proposals should be encouraged. In some circumstances, it may also be appropriate for a larger organisation to auspice a grant on behalf of a developing CBO.

# BWATU ULIULI

Edgar Hinge Matasangvulu from the Vanuatu Kaljoral Senta created a Bwatu Uliuli (Vanuatu sand drawing) for VANGO. He described the symbol that he created, saying:

*VANGO is our umbrella, it is our Banyan Tree... we would like to work together in partnership to develop our country in a way that each of the corners of our world, those in the South, the North, the East and the West can enjoy the good future of our country. It means we can have a voice. We can all talk together.*





VANGO

Vanuatu Association  
of NGOs

WITH THE SUPPORT OF



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